Appendix 1

### Keep my place safe and looking good.

#### please note figures have been rounded

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Bereavement Services	-340	-588	-248
Building Control	-33	-9	24
CCTV	318	298	-20
Climate Change	-3	-8	-5
Community Services - Community Safety	230	217	-13
Development Management	211	160	-52
Environmental Health (WRS)	571	643	71
Place & Core Environmental Teams	1,836	1,755	-81
Planning Policy	324	280	-45
Waste Management - Refuse & Recycling	878	911	34
Totals	3,993	3,659	-334

#### Financial commentary:

Within Development Management, Application Income was higher than anticipated.

Within Planning Policy, salary savings due to maternity leave

CCTV has received extra one off funding from Police and Crime commissioners due to community safety bid.

Bereavement Services income is higher than anticipated due to an increase in the number of cremations.

Place & Core EnvironmentalTeams - The changes to the structure within Environmental services has resulted in new allocations across Street Cleansing, Landscaping and Grounds maintenance. Therefore a net position is shown with a resulting saving of £101k

Environmental Health - The net overspend is due to the redundancy / early retirement costs follwing the restructure of WRS to generate future savings. £50k saving has been built into the ongoing budget projections

## Help me run a successful business

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Asset & Property Management	-329	-475	-145
Economic Development	201	175	-26
Manager Taxi Licensing	-172	-212	-40
Community Services - Grants to Vol bodies	242	216	-26
Totals:	-58	-295	-237

#### Financial commentary:

Tax.

Within Economic Development, Business centres Income higher than anticipated and underspend against Project work budget.

Community services - Grants to Vol bodies - temporary staff vacancies have provided additional savings.

The savings on Asset & Property Management are due to a refund from the Business Rates from Threadneedle House and additional rental income from the district centres.

# Help me to be financially independent (including education & skills)

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Benefits	-12	210	222
Council Tax	200	95	-105
Property Management - Rents grants	15	34	19
Totals	203	339	135
Financial commentary:			
The additional cost in relation to Benefits is Subsidy and has been parti	ally offset against additiona	al income generated fror	m recovery of Council

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# Help me to live my life independently (including health & activity)

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Community Services (incl dial a ride & Shopmobility)	434	396	-38
Lifeline	-63	-64	-1
Manager Care & Repair	50	50	-0
Totals:	421	382	-39
Financial commentary:			
Community services (inc dial a ride and shopmobility) - temporary staff vacancies have provided additional savings.			
Lifeline has a variance due to a loss iof supporting people funding, howe	ver additional income fron	n HRA for lifeline service	es has resulted in the
predicted overspend not materialising.			

# Help me to find somewhere to live in my locality

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Housing General Fund	1,224	852	-372
Housing Strategy & Enabling	186	166	-19
Democratic Services - Land charges	39	19	-19
Totals:	1,448	1,038	-410
Financial commentary:			
Community services - Housing policy - temporary staff vacancies have p	rovided additional savings		

## Provide things for me to do, see and visit

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Cultural Services	634	582	-52
Leisure & Cultural Man	110	90	-20
Parks & Green Spaces	744	701	-43
Sports Services	673	715	42
Business Development - Cultural	0	-1	-1
Totals:	2,161	2,087	-74

### Financial Services :

Within the Cultural Services team, the Palace Theatre, Youth theatre and Community Centres have over-performed in terms of income generation, we have also seen savings generated within the Events and community centres through effective procurement and temporary vacancies being managed with the service.

The Leisure and Cultural Management team have over-performed on their income target by achieving additional contracts within the Learningonline Service.

Parks and Green Spaces achieved additional saving, this was due in part to the lower costs for landscape maintenance, extra income collected and savings made by a freeze on spending in line with corporate policy.

Within Sports Services there have been income generation issues at the Abbey Stadium, Pitcheroak Golf club and Arrowvale Sports Centre, and additional pressure on salary costs and Business Rates. Sports Development have performed well resulting in an underspend of their budget (this budget has been reduced in 16-17 in line with the current programme of projects being delivered). The overspend was not as high as projected in Q3 as there were lower costs for landscape maintenance across the sites that has reduced the predicts costs for these areas.

Business Development saving is due to temporary staff vacancies being managed within the service whilst the recruitment process was undertaken.

# Enable others to work/do what they need to do (to meet purpose)

Department	Annual budget £'000	Actuals to date £'000	Variance to date £'000
Asset & Property Management - Town Hall	995	807	-189
Asset Maint	344	388	44
Business Development	139	118	-21
Business Transformation	1,084	1,127	44
Corporate Admin, Central post and printing	404	339	-65
Corporate Management & Audit	147	339	192
Corporate Services	1,772	1,822	51
Corporate Strategy	86	50	-36
Cultural Services - Management	104	99	-5
Customer Support Services	555	531	-24
Democratic Services	341	314	-27
Elections	203	154	-49
Financial Services & Procurement	591	616	25
Human Resources	451	457	7
It Licences Direct Services	154	141	-14
Legal Services	253	267	14
Property Management	21	11	-10
Sports Services - Management	73	71	-2
Supplies And Transport	0	0	0
Transport and Depot	-10	-18	-8
Totals:	7,707	7,634	-73

#### Financial commentary:

Within Business Transformation, IT RBC, types and costs of licences required have increased year on year and the inclusion of Idox costs centrally to IT has impacted as an overspend.

Within Corporate Strategy the underspendis due to a lower shared services recharge from BDC

The savings within Democratic Services is due to vacant posts and Members savings within their expenses and small operational budgets.

The overspend for Legal is due to a planning inquiry fees and litigation fees within local land charges.

Elections is showing a saving as a result of there being a need to budget for a whole election and then claim back from the Cabinet Office. At Qtr 3 it was predicted that this would be the case but no in relation to the actual amounts as that was unknown at that stage.

The overspend in relation to Financial Services & Procurement is due to additional costs relating to cover for sickness, and insurance premiums being higher than anticipated.

Corporate Management & Audit includes £70k on vacancy management that have been realised across other services, together with additional external audit fees and insurance premiums.

Corporate Admin, Central Post & Printing - A review was undertaken during the year in relation to our printing contracts, this has generated a saving of £34k. There was a saving of £23k within the postal services, however this is a demand led budget and could change year on year.